



Risk Advisory Services



Cherry Bekaert's Risk Advisory Services

Cherry Bekaert's Risk Advisory Services group assists clients in optimizing and protecting their systems, data, processes and other assets. We support boards of directors and senior executives in the following areas:

- ▶ Improving strategic and operational effectiveness
- ▶ Lowering cost
- ▶ Leveraging technology
- ▶ Effective compliance
- ▶ Enhancing business performance
- ▶ Improving stakeholder confidence

Enterprise Risk Management

Designing and building robust, enterprise-wide frameworks to effectively and efficiently optimize risk in support of business strategy.

Key Domains

- ▶ Risk Governance
- ▶ Risk Appetite
- ▶ Risk Assessment
- ▶ Risk Reporting
- ▶ Risk Technology
- ▶ Risk Integration
- ▶ Risk Training

Enterprise Risk Assessment

Facilitating the thorough, comprehensive process to identify, assess, prioritize and respond to enterprise-level threats. Developing and deploying the assessment methodology/approach.

Key Domains

- ▶ Enterprise Risk
- ▶ Strategic Risk
- ▶ Brand Risk
- ▶ Operational Risk
- ▶ Financial Risk
- ▶ Supply Chain Risk
- ▶ Information Technology Risk
- ▶ Geopolitical/Country Risk

Cybersecurity

Assisting clients in identifying relevant cybersecurity risks and developing realistic solutions and plans to help minimize the likelihood and impact of data being compromised.

Key Domains

- ▶ IT and Cybersecurity Governance, Strategy, Security Planning and Policies & Procedures
- ▶ Security Awareness Training
- ▶ Readiness Assessments
- ▶ Risk & Vulnerability Assessments
- ▶ Attack & Penetration Tests/Ethical Hacking
- ▶ Service Organization Controls (SOC)
- ▶ Technology and Cybersecurity Due Diligence
- ▶ Cybersecurity Defense and Response

Enterprise Reporting Solutions

Most organizations have extensive transaction data in their ERP systems. In many cases they have difficulty in efficiently/effectively extracting, optimizing and disseminating this quickly into financial information to make timely, informed business decisions. Ideally this data could be leveraged directly by end users with a user-friendly tool rather than the use of a third-party data warehouse.

Key Domains

- ▶ Technology Bolt-ons
- ▶ Data Sources/Data Sets Definition
- ▶ Data Cleansing
- ▶ Queries, Filters, and Parameters Configuration/Testing
- ▶ Data Integration with ERP Data (e.g., GL, AP, AR, etc.)
- ▶ End-User Report/Dashboard Design

| Control Maturity Initiatives | Risk Assessment | Internal Audit (Finance, Operations, Compliance Process Audit) | Sarbanes-Oxley |
|--|---|--|---|
| <p>Assisting clients in developing and maturing internal control frameworks to more effectively manage risk, enable growth and promote sustainability.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ New Accounting Standards ▶ Risk & Control Self-Assessment ▶ Control Maturity Questionnaires & Models ▶ Escalation and Integration Frameworks ▶ Control Rationalization ▶ Control Normalization ▶ Control Optimization ▶ Control Implementation ▶ Control Training | <p>Providing a robust, systematic approach to identify, assess, respond and monitor risk at the detail process level within multiple business domains.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ Process Level Risk Factors ▶ Self-Assessment Techniques ▶ Sustainability ▶ Policy and Procedures ▶ Process-Level Documentation | <p>Offering high quality finance, operations and compliance consulting, which provides assurance that relevant financial, operational and compliance controls are properly designed and effective.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ Financial Audits ▶ Operational Audit ▶ Compliance Audits ▶ Information Technology Audits ▶ Internal Control Reviews ▶ Special Projects ▶ Performance Audits | <p>Assisting clients to fully comply with all SOX relevant requirements. We leverage our proprietary, proven methodology and significant experience in offering clients robust SOX-related services.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ Controls Rationalization/Optimization ▶ COSO 2013 ▶ 404 Implementation ▶ Controls Testing and Documentation ▶ SOX Compliance Optimization ▶ COBIT |

| Fraud and Forensics | Business Continuity Management | Procurement-to-Payment (P2P) Optimization |
|--|---|---|
| <p>Providing guidance to our clients throughout the entire investigative/forensic process with the specific goal of rapidly restoring and protecting stakeholder value.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ Litigation Support ▶ Expert Witness ▶ Dispute Resolution ▶ Fraud Examinations ▶ eDiscovery ▶ Data Analytics & Forensic Accounting ▶ Fraud Risk Assessment ▶ Anti-Fraud Controls Design and Implementation ▶ Policies, Procedures, and Processes ▶ Anti-Fraud Training | <p>Developing organizational resiliency to effectively/efficiently reduce the likelihood and impact of business interruptions; provide continuity of operations; and protect brand, reputation and other key assets.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ Risk Identification/Assessment ▶ Business Impact Analysis ▶ Recovery Strategies ▶ Emergency Action Planning ▶ Critical Employee Identification ▶ Employee Notification ▶ Crisis Management Alignment | <p>Analyzing and optimizing the entire P2P cycle with the purpose of eliminating risk areas (e.g., fraud), and increasing overall efficiency/optimization, while driving down costs.</p> <p>Key Domains</p> <ul style="list-style-type: none"> ▶ Cash Management ▶ Electronic Payments ▶ Outsourcing Partners ▶ Financial Institutions ▶ Treasury Operations ▶ Vendor Discounts ▶ Credit Card |

Let us be your guide forward



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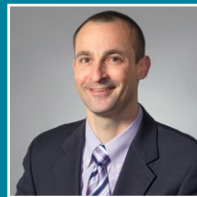
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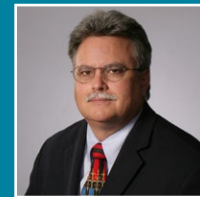
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